



*Indivior, Powering Recovery,
Renewing Hope.*

Q4 and FY 2025 Financial Results

February 26, 2026



IMPORTANT CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

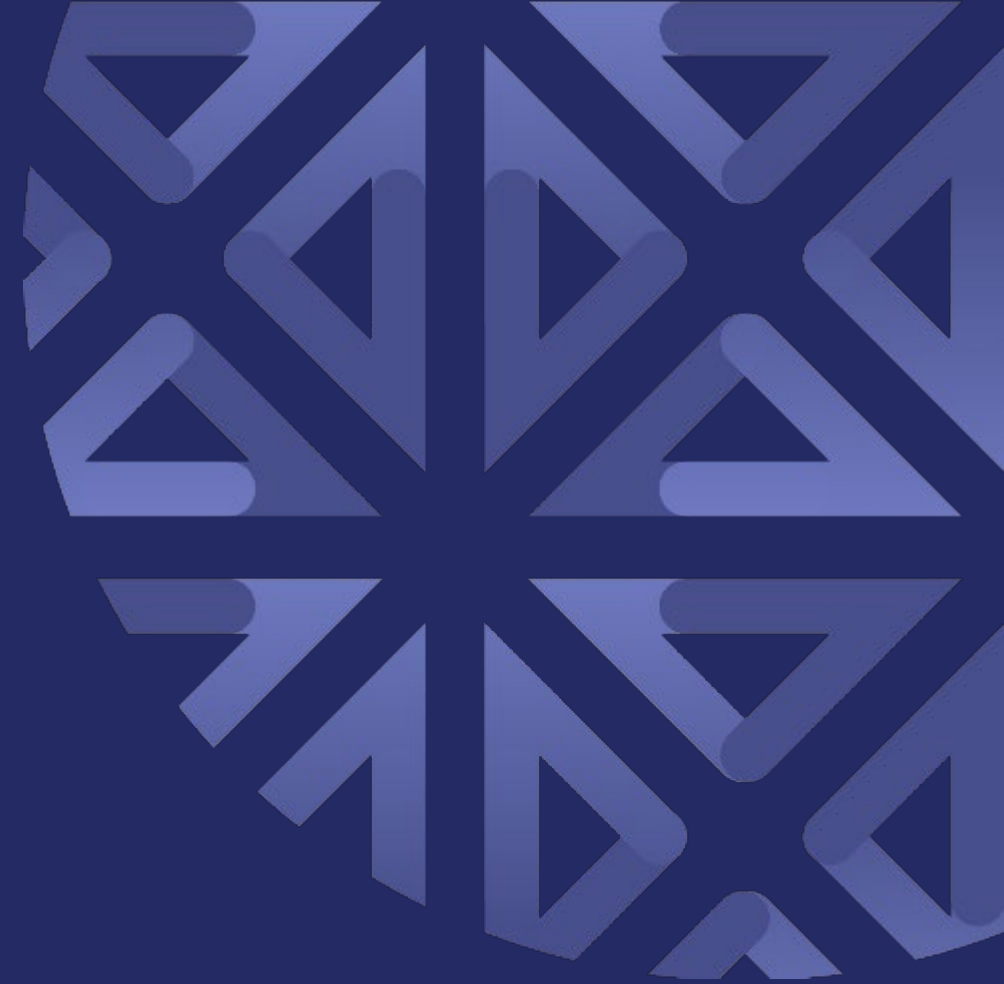
This presentation contains certain statements that are forward-looking. Forward-looking statements include, among other things, express and implied statements regarding: the Company's financial guidance for 2026, including total net revenue, SUBLOCADE® net revenue, non-GAAP gross margin, non-GAAP operating expenses, adjusted EBITDA, and cash flow from operations; expected acceleration of SUBLOCADE U.S. dispense unit and net revenue growth in 2026; expected future acceleration in the growth of adjusted EBITDA and cash flow; planned initiatives to accelerate SUBLOCADE growth; our expectation that we can grow and accelerate SUBLOCADE net revenue, generate immediate accretion from profitability and cash flow growth exceeding revenue growth, and leverage strengthened financial profile to acquire next growth drivers; expectations of increased LAI usage; our intention to invest in SUBLOCADE at sustained levels; expected future operating expense savings; potential future patents that might be awarded; our expectation that our financial profile will strengthen and that this will enable us to acquire our next growth drivers; potential share repurchases; potential deployment of capital to create long-term value for shareholders; our product development pipeline and potential future products, the timing of clinical trials, expectations regarding regulatory approval of such product candidates, the timing of such approvals, and the timing of commercial launch of such products or product candidates, and eventual annual revenues of such future products; and other statements containing the words "believe," "anticipate," "plan," "expect," "intend," "estimate," "forecast," "strategy," "target," "guidance," "outlook," "potential," "project," "priority," "may," "will," "should," "would," "could," "can," the negatives thereof, and variations thereon and similar expressions.

By their nature, forward-looking statements involve risks and uncertainties as they relate to events or circumstances that may or may not occur in the future. Actual results may differ materially from those expressed or implied in these forward-looking statements due to a number of factors, including: lower than expected future sales of our products; greater than expected impacts from competition; unanticipated costs including the effects of potential tariffs and potential retaliatory tariffs; whether we are able to identify efficiencies and fund additional investments that we expect to generate increased revenue, and the timing of such actions; market acceptance of long-acting injectables; cash available for share repurchases in the future, and the market price of our common stock in the future; our ability to identify accretive investment opportunities, to negotiate with third parties to acquire such assets, and our ability to efficiently manage such assets and execute upon opportunities; and the results of pending and future clinical trials, and the decisions of relevant regulators. For additional information about some of the risks and important factors that could affect our future results and financial condition, see "Risk Factors" in our Annual Report on Form 10-K filed March 3, 2025, in our Quarterly Reports on Forms 10-Q filed May 1, 2025, July 31, 2025, and October 30, 2025, our other filings with the U.S. Securities and Exchange Commission.

Forward-looking statements speak only as of the date that they are made and should be regarded solely as our current plans, estimates and beliefs. Except as required by law, we do not undertake and specifically decline any obligation to update, republish or revise forward-looking statements to reflect future events or circumstances or to reflect the occurrences of unanticipated events.

Joe Ciaffoni

Chief Executive Officer



CALL AGENDA

Execution Against the Indivior Action Agenda Joe Ciaffoni, CEO

SUBLOCADE[®] Commercial Update Patrick Barry, CCO

Q4 / FY 2025 Performance & FY 2026 Guidance Ryan Preblich, CFO

Conclusion Joe Ciaffoni, CEO

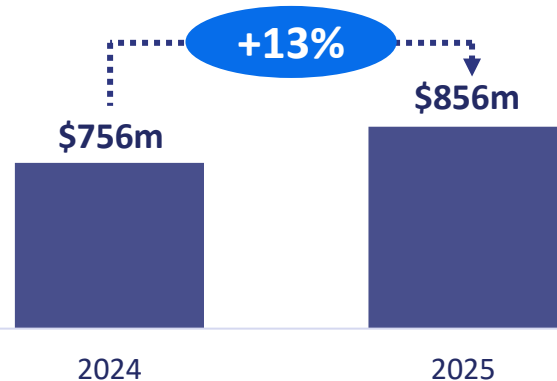
Q&A All participants

FY 2025 BUSINESS PERFORMANCE HIGHLIGHTS

1

Grew SUBLOCADE in the U.S.

Total SUBLOCADE net revenue

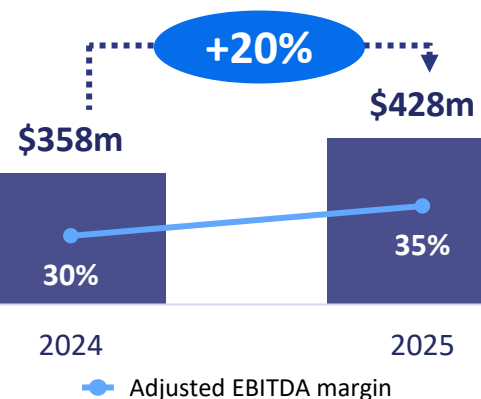


2025 SUBLOCADE net revenue reached record level

2

Simplified the organization and established “go-forward” operating model

Adjusted EBITDA¹



Adjusted EBITDA margin increased 5 percentage points YoY

3

Determined actions and investments necessary to expand LAI penetration in U.S. BMAT category to accelerate U.S. SUBLOCADE net revenue



Launched new DTC campaign in October 2025

Completed Phase I of the Indivior Action Agenda – Generate Momentum

THE INDIVIOR ACTION AGENDA

Phase III – Breakout (H2'26 – Beyond)

- Leverage strengthened financial profile to acquire next growth drivers

Phase II – Accelerate (Began Jan. 2026)

- Accelerate U.S. SUBLOCADE dispense unit and net revenue throughout 2026
- Immediately accelerate adjusted EBITDA and cash flow at a faster rate

Phase I – Generate Momentum (Completed)

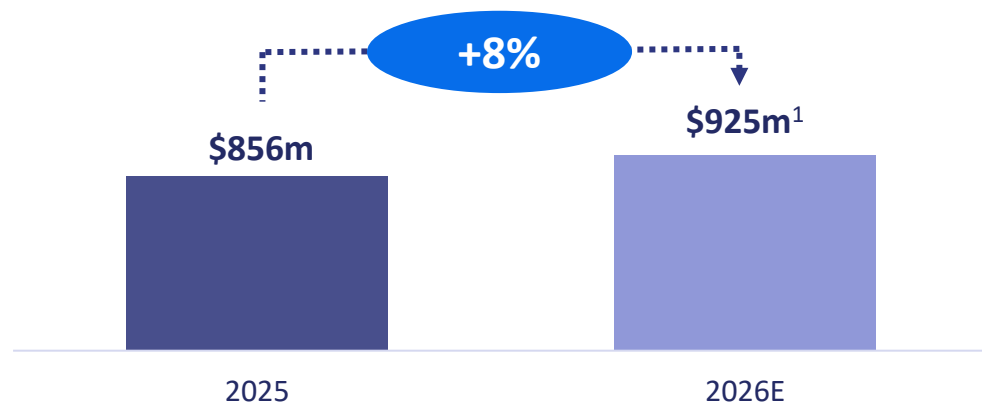
- ✓ Grow U.S. SUBLOCADE net revenue
- ✓ Simplify the organization and establish “go-forward” operating model
- ✓ Determine actions and investments necessary to expand LAI penetration in U.S. BMAT category to accelerate U.S. SUBLOCADE net revenue

ENTERED PHASE II – ACCELERATE – ON JANUARY 1, 2026

Accelerate U.S. SUBLOCADE

Expect to accelerate SUBLOCADE dispense unit growth from **7%** in 2025 to the **mid-teens** in 2026

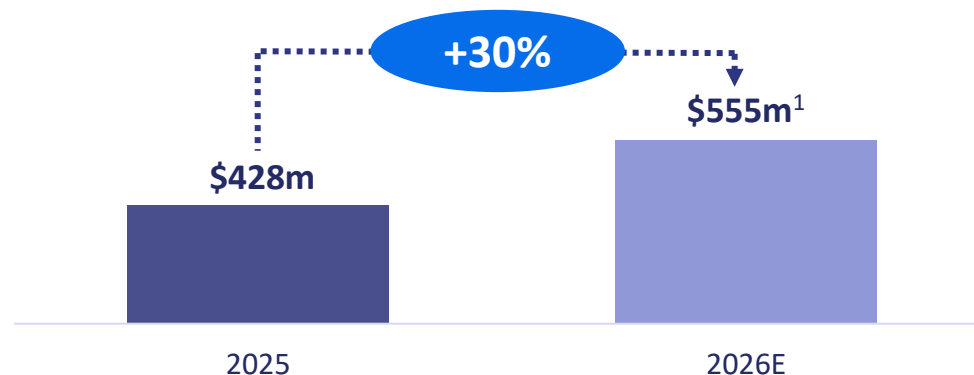
Total SUBLOCADE Net Revenue



Immediately Accelerate Adjusted EBITDA and Cash Generation at a Faster Rate than Net Revenue

Non-GAAP operating expenses **will not exceed \$450m**; **~\$300m** in cash flow from operations expected in 2026²

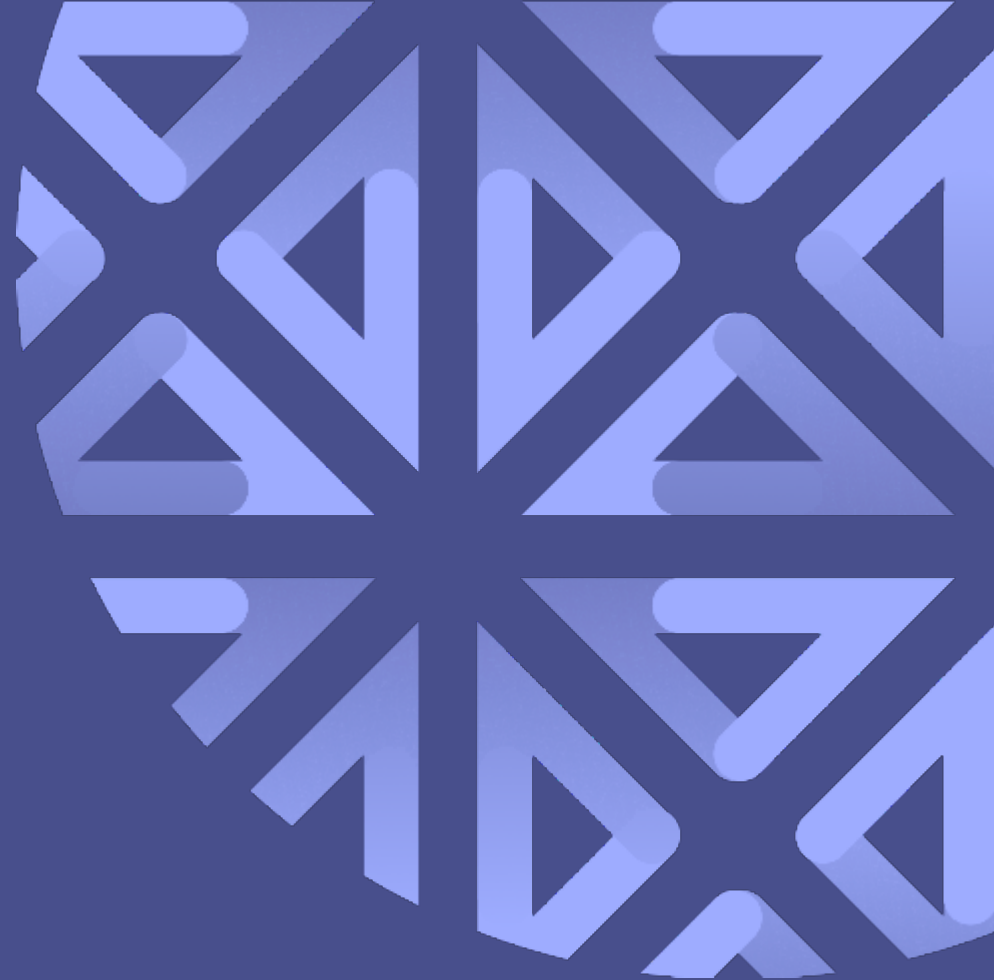
Adjusted EBITDA³



1. Based on financial guidance ranges provided by Indivior in its press release on Form 8-K filed with the SEC on February 26, 2026. 2. Excludes cash flows from investing and financing activities. 3. Adjusted EBITDA is a non-GAAP financial measure. See non-GAAP Financial Measures in the Appendix for reconciliation to the most comparable GAAP measures. For non-GAAP guidance items, the Company has relied upon the exception in item 10(e)(1)(i)(B) of Regulation S-K to exclude such reconciliations, as the reconciliations of these non-GAAP guidance metrics to their corresponding GAAP equivalents are not available without unreasonable effort; See Appendix for details.

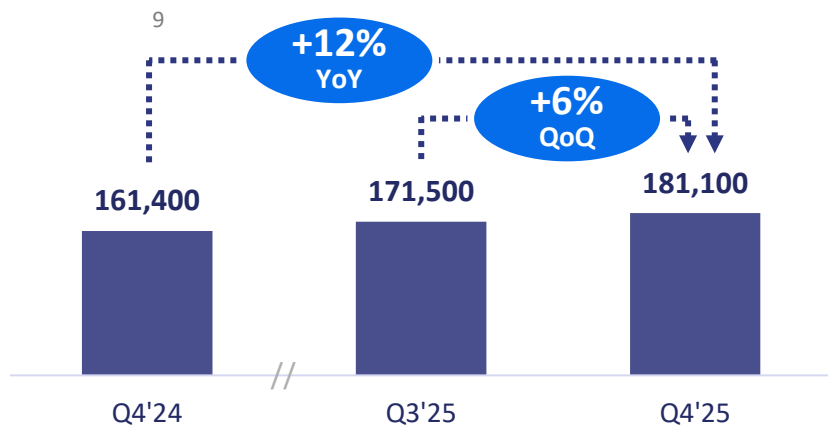
Patrick Barry

Chief Commercial Officer

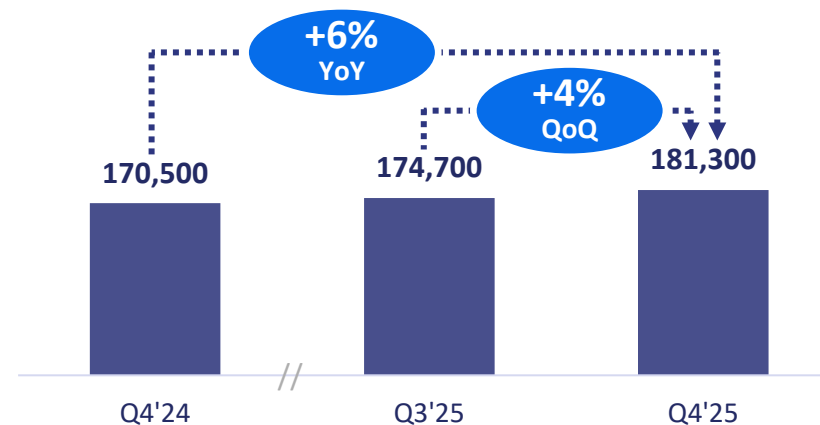


FY AND Q4 2025 U.S. SUBLOCADE Performance

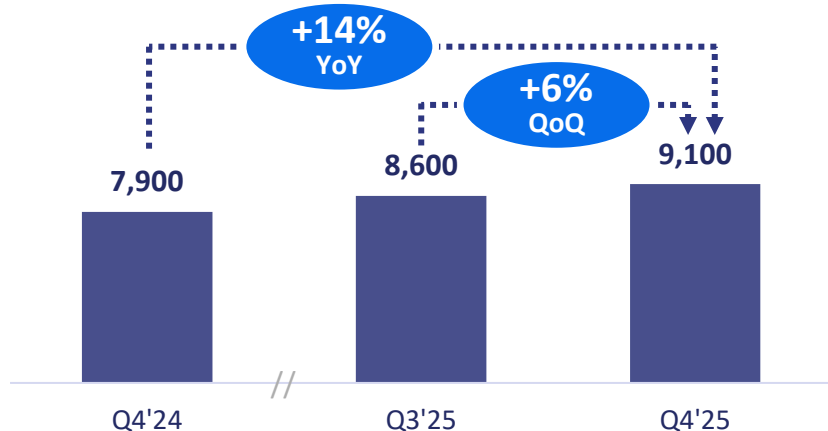
Strong SUBLOCADE Dispense Growth¹



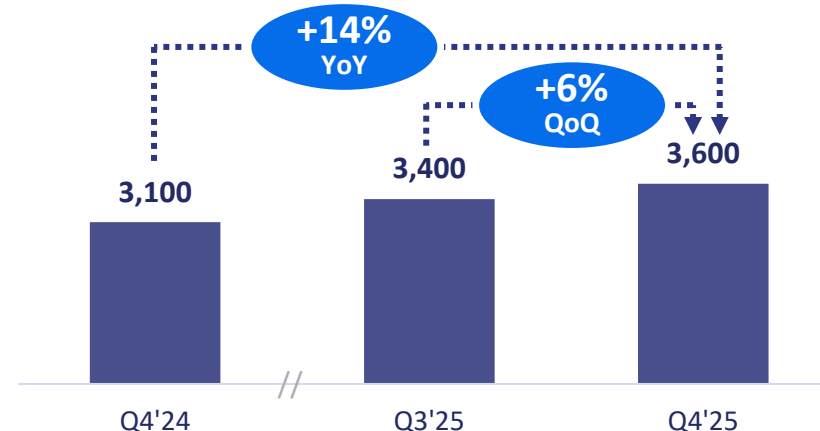
TTM SUBLOCADE Patients²



Growing SUBLOCADE Prescriber Base³



HCPs with 5+ SUBLOCADE Patients³



Momentum in new patient starts and adoption of accelerated 2nd dose

+25%

Growth in new patient starts in Q4'25 vs. Q4'24

~7%

of new patients receiving accelerated second dose exiting 2025

~17%

of active HCPs that have begun prescribing an accelerated second dose

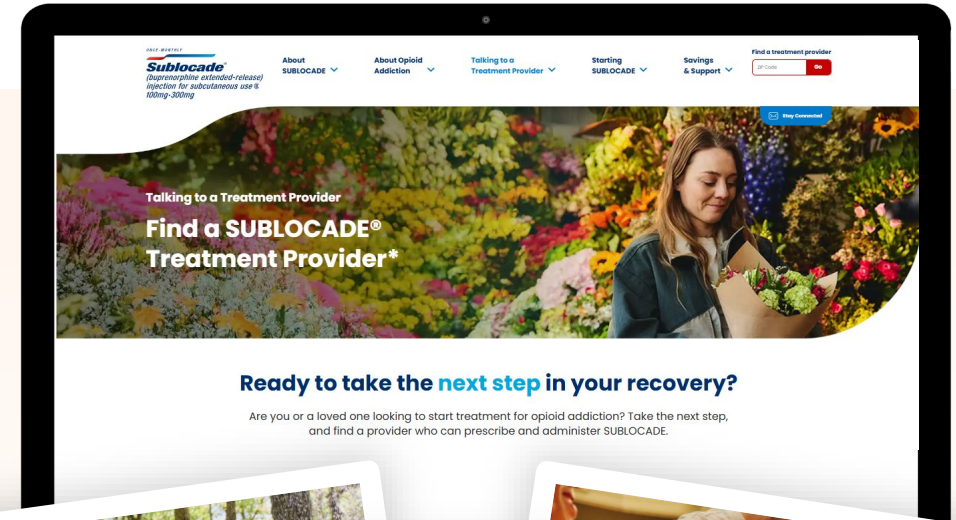


¹Total number of dispenses (new and refill) within the quarter (Indivior analytics). ²Trailing twelve months (TTM) estimated patients in treatment (Indivior analytics). ³Active count of prescribing HCPs excluding delisted and Specialty HCPs (Indivior analytics).
*Some percentages may not foot due to rounding.

SUBLOCADE ON TRACK TO ACCELERATE IN 2026 DRIVEN BY PATIENT EDUCATION & ACTIVATION EFFORTS

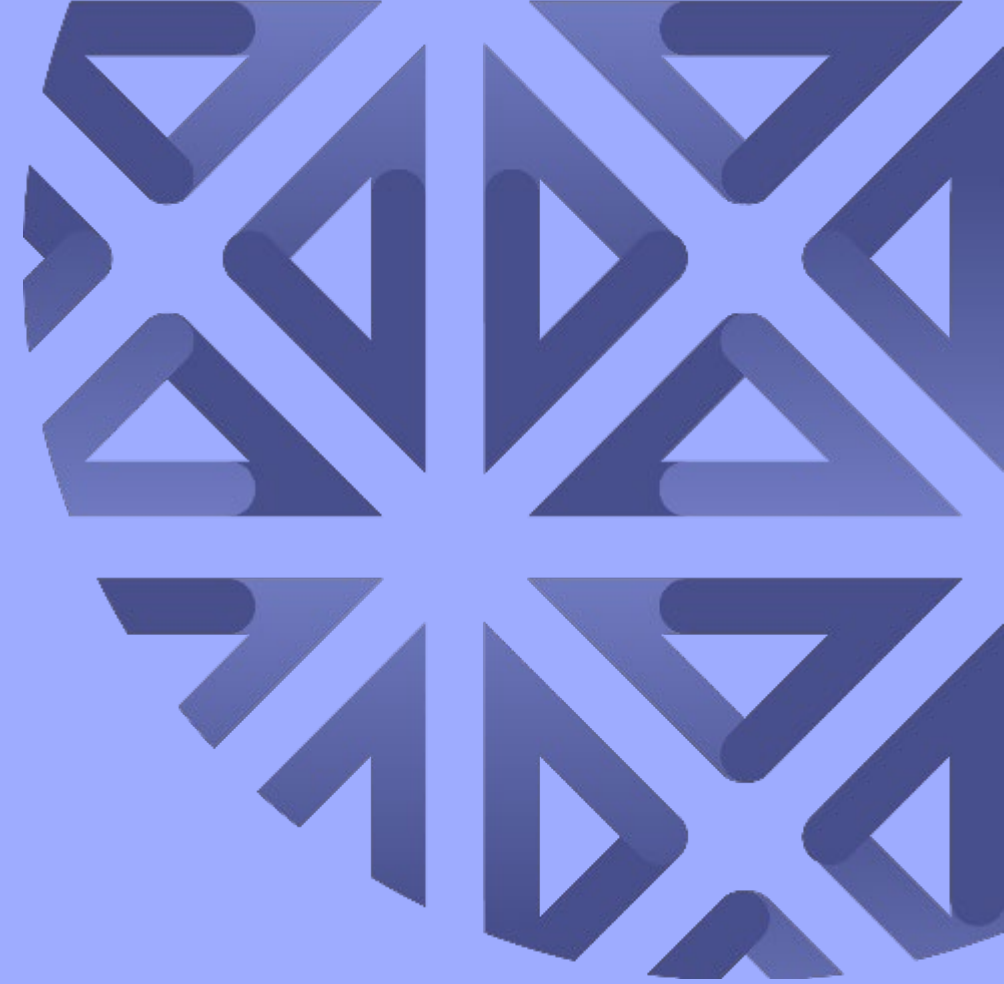
Launched new DTC campaign, *Move Forward in Recovery*, on October 1, 2025

- **Positive early indicators of success:**
 - ✓ Patient prompted awareness increased to **44%** in Q4'25 vs. **15%** in Q1'25
 - ✓ **~60%** increase in branded SUBLOCADE online search volume in Q4'25 vs. Q3'25
 - ✓ **~70%** growth in FASTP physician locator usage in Q4'25 vs. Q3'25
 - ✓ CRM enrollments surged to **~1,400** people/month in Q4'25 from **~60** people/month pre-campaign



Ryan Preblick

Chief Financial Officer



Q4 AND FY 2025 FINANCIAL HIGHLIGHTS

OPERATING RESULTS:

\$ mil	Q4 2025	Q4 2024	Change	FY 2025	FY 2024	Change
Total Net Revenue (NR):	358	298	20%	1,239	1,188	4%
Total SUBLOCADE NR:	252	194	30%	856	756	13%
Gross Profit:	291	250	16%	994	957	4%
Gross Margin	81%	84%	-300 bps	80%	81%	-51 bps
Non-GAAP Gross Profit:	304	248	22%	1,040	997	4%
Non-GAAP Gross Margin ¹	85%	83%	+190 bps	84%	84%	No change
Operating Expenses²:	(211)	(205)	3%	(732)	(919)	(20)%
Non-GAAP Operating Expenses¹:	(164)	(179)	(8)%	(622)	(655)	(5)%
Non-GAAP Selling and Marketing	(83)	(68)	23%	(291)	(255)	14%
Non-GAAP General and Administrative	(65)	(84)	(22)%	(254)	(296)	(14)%
Non-GAAP Research and Development	(17)	(27)	(36)%	(80)	(103)	(22)%
Net Income	102	21	NM	210	7	NM
Non-GAAP Net Income ¹	107	47	NM	320	240	33%
Adjusted EBITDA¹	142	75	91%	428	358	20%
Adj. EBITDA Margin ¹	40%	25%	15 pp	35%	30%	5 pp

KEY TAKEAWAYS:

Total Net Revenue (+20% vs. Q4 2024; +4% vs. FY 2024) driven by strong SUBLOCADE net revenue growth

SUBLOCADE Net Revenue (+30% vs. Q4 2024; +13% vs. FY 2024) primarily driven by dispense unit growth (12% YoY in Q4 2025; 7% YoY in FY 2025)

U.S. SUBOXONE Film Net Revenue benefited from continued generic price stability in the U.S.

Total Non-GAAP Operating Expenses¹ (-8% vs. Q4 2024; -5% vs. FY 2024) primarily reflecting G&A reductions, the discontinuation of OPVEE and actions to streamline the pipeline to focus on OUD, partially offset by increased SUBLOCADE commercial investments

Adjusted EBITDA¹ (+91% vs. Q4 2024; +20% vs. FY 2024) reflecting improvement in adjusted EBITDA margin (15 percentage points for Q4 2025 and 5 percentage points for FY 2025)

Columns and rows may not foot due to rounding. ¹See non-GAAP Financial Measures in the Appendix for reconciliation. ²GAAP Selling and Marketing Expenses were \$100m in Q4 2025 and \$68m in Q4 2024, GAAP General and Administrative Expenses were \$89m in Q4 2025 and \$108m in Q4 2024, and GAAP Research and Development expenses were \$21m in Q4 2025 and \$31m in Q4 2024. GAAP Selling and Marketing Expenses were \$315m in FY 2025 and \$255m in FY 2024, GAAP General and Administrative Expenses were \$319m in FY 2025 and \$357m in FY 2024, and GAAP Research and Development expenses were \$97m in FY 2025 and \$107m in FY 2024.

2026 FINANCIAL GUIDANCE REFLECTS SIGNIFICANT MARGIN EXPANSION AS PART OF PHASE II – ACCELERATE

	Guidance Range ¹	YoY Change ²
Total Net Revenue	\$1,125m - \$1,195m	-6%
SUBLOCADE Net Revenue	\$905m - \$945m	+8%
Non-GAAP Operating Expenses³	\$430m - \$450m	-29%
Adjusted EBITDA³	\$535m - \$575m	+30%

1. As of February 26, 2026, before exceptional items and assuming no material change in key FX rates vs. FY 2025 average rates. Financial data provided by Indivior in its press release on Form 8-K filed with the SEC on February 26, 2026. 2. Represents the midpoint of 2026 guidance ranges compared to 2025 actuals. 3. For non-GAAP guidance items, the Company has relied upon the exception in item 10(e)(1)(i)(B) of Regulation S-K to exclude such reconciliations, as the reconciliations of these non-GAAP guidance metrics to their corresponding GAAP equivalents are not available without unreasonable effort; See slides 20 to 27 for details.

2026 CAPITAL DEPLOYMENT STRATEGY

\$222m

in cash and investments as of
12/31/25

~\$300m

in cash flow from operations
expected in 2026¹

\$295m

Payment to DOJ on 11/20/25
eliminated legacy matter

0.7x

leverage ratio²



DEBT MANAGEMENT

\$350m term loan maturing in 2030
with **\$50m** revolving credit facility



SHARE REPURCHASES

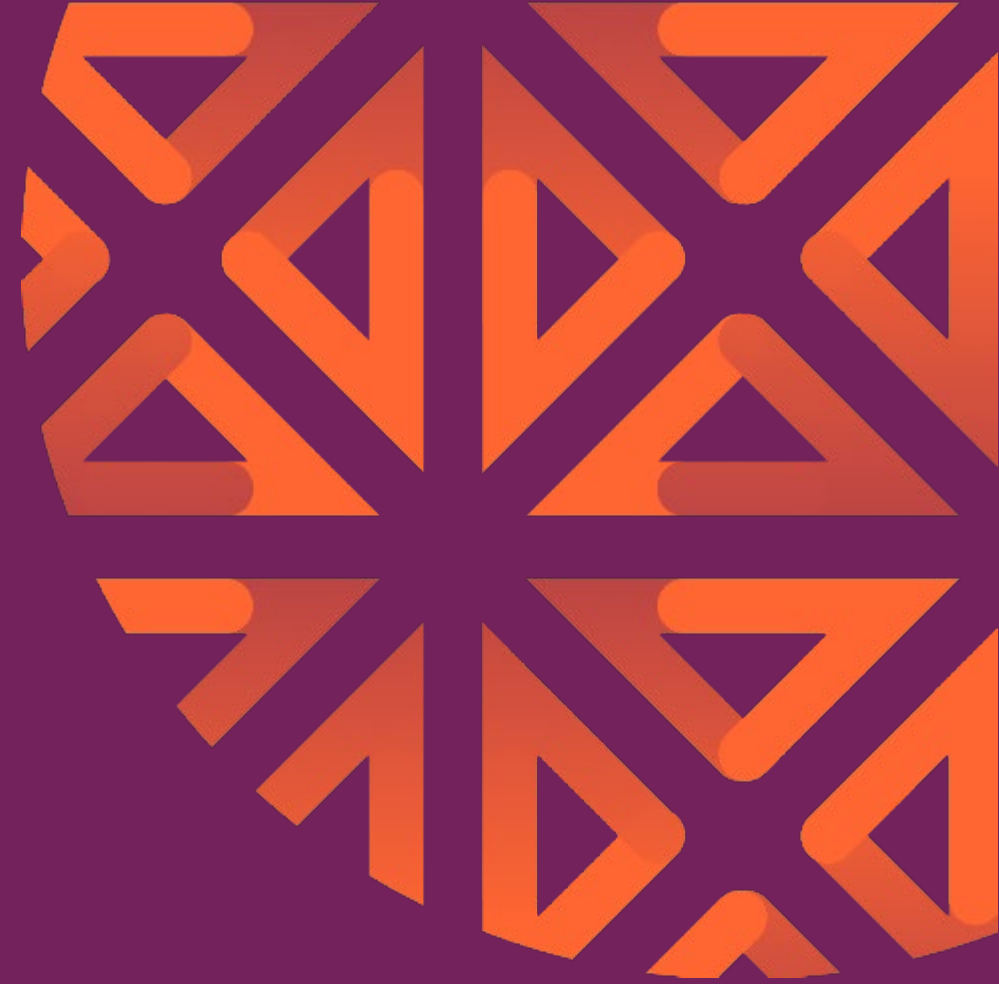
Authorized **~\$400m** share repurchase
program with a term of up to 18
months in February 2026



BUSINESS DEVELOPMENT

Earning our way to Phase III of
Indivior Action Agenda – Breakout –
to **acquire next commercial stage
growth drivers**

Concluding Remarks



CLEAR FOCUS ON EXECUTING INDIVIOR ACTION AGENDA AND DELIVERING ON COMMITMENTS



Execute on
Phase II – Accelerate –
of the Indivior Action
Agenda



Deliver on 2026
financial guidance



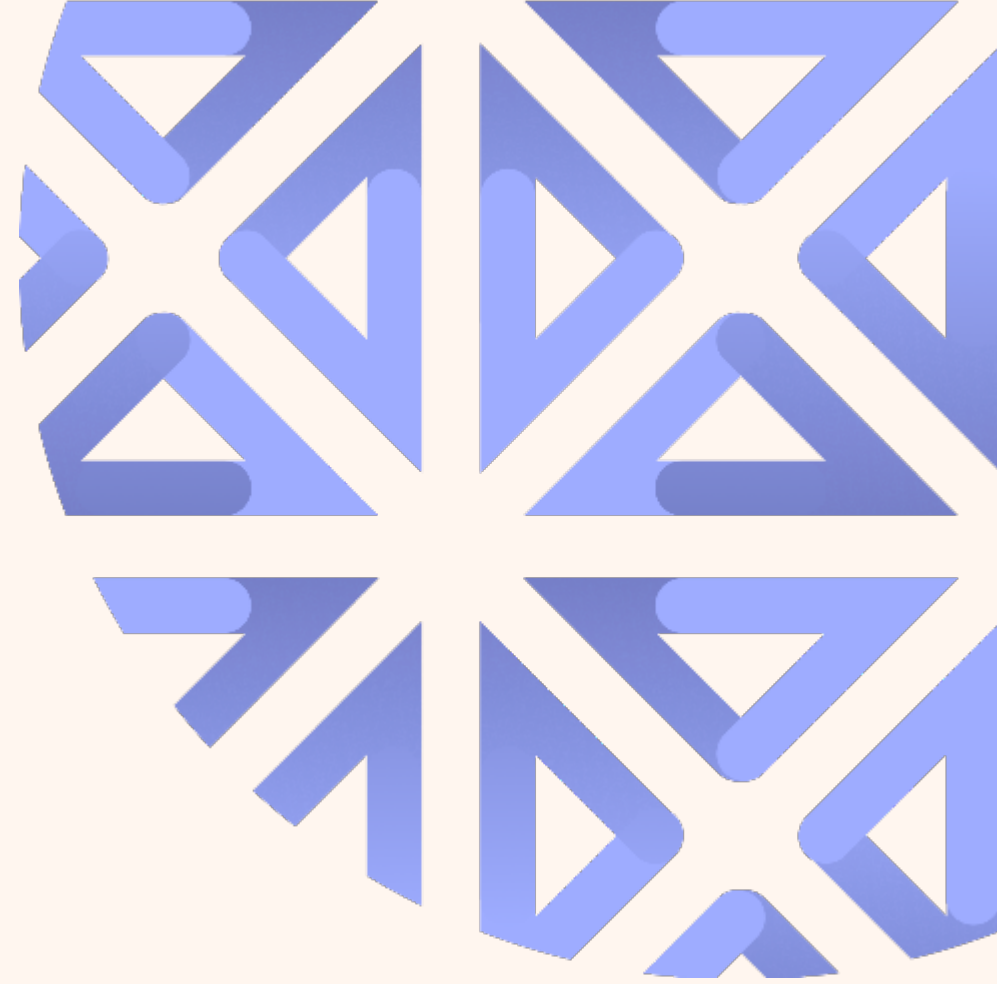
**Strategically deploy
capital** to create long-
term value for
shareholders



Q&A



Appendix



ODD FOCUSED PIPELINE

Trial	Patients & Population	Design	Primary Endpoints	Completion	Patent Protection
<p>INDV-6001</p> <p>3-month long-acting buprenorphine</p> <p>Phase II NCT06576843</p>	<p>120 Patients</p> <p>Moderate to severe OUD</p>	<p>Multiple dose Phase II PK study</p>	<p>Evaluate PK, safety and tolerability of INDV-6001 following multiple doses in participants with OUD</p>	<p>Last Patient Last Visit Q4 2025</p>	<p>2037-2043</p>
<p>INDV-2000</p> <p>Selective Orexin-1 receptor antagonist (oral tablet)</p> <p>Phase II NCT06384157</p>	<p>300 Patients</p> <p>Moderate to severe OUD</p>	<p>Placebo or 3 dosing regimes of INDV-2000</p>	<p>Efficacy – Proportion (probability) of patients without treatment failure¹ by the end of week 12</p>	<p>Last Patient Last Visit Q4 2025</p>	<p>2035-2037</p>

NON-GAAP GROSS PROFIT RECONCILIATION

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP gross profit	\$ 291	\$ 250	\$ 994	\$ 957
<i>Adjustments within cost of sales</i>				
Manufacturing transition	1	—	5	—
Amortization of acquired intangible assets	—	—	—	—
Discontinuation of OPVEE	3	—	33	—
Corporate initiative transition	9	—	9	—
Discontinuation of PERSERIS marketing and promotion	—	(2)	—	40
Adjustments in cost of sales	12	(2)	47	40
Non-GAAP Gross Profit	\$ 304	\$ 248	\$ 1,040	\$ 997

NON-GAAP OPERATING EXPENSES RECONCILIATION

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP operating expenses	\$ 211	\$ 205	\$ 732	\$ 919
Share-based compensation	5	6	26	24
Corporate initiative transition	37	—	78	—
Manufacturing transition	2	—	2	—
Discontinuation of PERSERIS marketing and promotion	—	—	—	12
Acquisition-related costs	—	—	—	4
Restructuring and other costs, including severance costs	—	13	—	13
Debt refinancing costs	—	—	—	4
U.S. listing costs	—	—	—	4
Contract termination fee	—	4	—	4
Litigation settlement expense	2	(1)	3	195
Mark-to-market on equity investments	—	—	—	5
Less: Adjustments in operating expenses	47	26	109	265
Non-GAAP operating expenses	\$ 164	\$ 179	\$ 622	\$ 655

NON-GAAP SELLING & MARKETING RECONCILIATION

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP selling and marketing expenses	\$ 100	\$ 68	\$ 315	\$ 255
Adjustments within S&M				
Corporate initiative transition	18	—	23	—
Less: Adjustments in selling and marketing expenses	18	—	23	—
Non-GAAP selling and marketing expenses	\$ 83	\$ 68	\$ 291	\$ 255

NON-GAAP GENERAL & ADMINISTRATIVE EXPENSE RECONCILIATION

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP general and administrative expenses	\$ 89	\$ 108	\$ 319	\$ 357
Adjustments within G&A				
Share-based compensation	5	6	26	24
Corporate initiative transition	16	—	37	—
Manufacturing transition	2	—	2	—
Discontinuation of PERSERIS marketing and promotion	—	—	—	12
Acquisition-related costs	—	—	—	4
Restructuring and other costs, including severance costs	—	13	—	13
Debt refinancing costs	—	4	—	4
U.S. listing costs	—	—	—	4
Less: Adjustments in general and administrative expenses	23	23	66	61
Non-GAAP general and administrative expenses	\$ 65	\$ 84	\$ 254	\$ 296

NON-GAAP RESEARCH & DEVELOPMENT RECONCILIATION

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP research and development expenses	\$ 21	\$ 31	\$ 97	\$ 107
Adjustments within R&D				
Impairment of products in development and related fees	—	4	—	4
Corporate initiative transition	4	—	17	—
Less: Adjustments in research and development expenses	4	4	17	4
Non-GAAP research and development expenses	\$ 17	\$ 27	\$ 80	\$ 103

NON-GAAP TAX RECONCILIATIONS

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP tax (benefit) expense	\$ (21)	\$ 17	\$ 29	\$ 13
Tax on non-GAAP adjustments	(15)	(2)	(40)	(68)
Tax settlement	—	—	32	—
Other tax non-GAAP adjustments	(40)	—	(42)	(7)
Less: Adjustments in tax expenses	(55)	(2)	(51)	(75)
Non-GAAP tax expense	\$ 34	\$ 18	\$ 80	\$ 88

NON-GAAP NET INCOME RECONCILIATIONS

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
GAAP net income	\$ 102	\$ 21	\$ 210	\$ 7
Adjustments in cost of sales	12	(2)	47	40
Adjustments in selling, general and administrative expenses	41	23	89	61
Adjustments in research and development expenses	4	4	17	4
Litigation settlement expenses	2	(1)	3	195
Adjustments in net other operating income	—	—	—	5
Adjustments in interest expense ¹	—	3	4	3
Adjustments in tax expenses	(55)	(2)	(51)	(75)
Non-GAAP net income	\$ 107	\$ 47	\$ 320	\$ 240
Non-GAAP diluted earnings per share	\$ 0.82	\$ 0.37	\$ 2.50	\$ 1.81
Shares used in computing diluted non-GAAP earnings per share	130	127	128	133

Non-GAAP diluted earnings per share:

Management believes that non-GAAP diluted earnings per share, adjusted for the impact of non-recurring items and other adjustments after the appropriate tax amount, may provide meaningful information on underlying trends to shareholders in respect of earnings per ordinary share. Weighted average shares used in computing non-GAAP diluted earnings per share are included in the table above. A reconciliation of GAAP net income to non-GAAP net income is included above.

ADJUSTED EBITDA RECONCILIATIONS

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Net income	\$ 102	\$ 21	\$ 210	\$ 7
Interest (income)	(6)	(5)	(22)	(23)
Interest expense	6	13	45	41
Income tax (benefit) expense	(21)	17	29	13
Depreciation and amortization	2	6	10	16
Share-based compensation expense	5	6	26	24
Corporate initiative transition	46	—	87	—
Manufacturing transition	3	—	7	—
Discontinuation of OPVEE sales and marketing	3	—	33	—
Discontinuation of PERSERIS marketing and promotion	—	(2)	—	52
Acquisition-related costs	—	—	—	4
U.S. listing costs	—	—	—	4
Contract termination fee	—	4	—	4
Restructuring - severance and other	—	12	—	12
Debt refinancing costs	—	4	—	4
Legal costs/provision	2	(1)	3	195
Impairment of equity investment	—	—	—	5
Adjusted EBITDA:	\$ 142	\$ 75	\$ 428	\$ 358

Adjusted EBITDA is a non-GAAP financial measure that represents GAAP net income adjusted to exclude interest expense, interest income, income tax expense or benefit, depreciation and amortization, as well as share-based compensation and other adjustments reflecting changes in our business that do not represent ongoing operations. Adjusted EBITDA, as used by us, may be calculated differently from, and therefore may not be comparable to, similarly titled measures used by other companies.

TRAILING TWELVE MONTHS LEVERAGE RECONCILIATION

(\$ in mil.)	2025
Net Debt¹	\$ 283
Net income	210
Adjustments:	
Interest income	(22)
Interest expense	45
Income tax expense	29
Depreciation and amortization	10
Non-GAAP adjustments in operating income	127
Share-based compensation expense	26
Legal costs/provision	3
Total Adjustments	218
Adjusted EBITDA	\$ 428
Adjusted Leverage	0.7

1. Net Debt represents \$333m of the outstanding balance of the note purchase agreement less \$50m of cash.

SUBLOCADE® (buprenorphine extended-release) injection, for subcutaneous use (CIII)

INDICATION

SUBLOCADE is indicated for the treatment of moderate to severe opioid use disorder in patients who have initiated treatment with a single dose of a transmucosal buprenorphine product or who are already being treated with buprenorphine.

SUBLOCADE should be used as part of a complete treatment plan that includes counseling and psychosocial support.

HIGHLIGHTED SAFETY INFORMATION

WARNING: RISK OF SERIOUS HARM OR DEATH WITH INTRAVENOUS ADMINISTRATION; SUBLOCADE RISK EVALUATION AND MITIGATION STRATEGY
See full prescribing information for complete boxed warning.

- Serious harm or death could result if administered intravenously.
- SUBLOCADE is only available through a restricted program called the SUBLOCADE REMS Program. Healthcare settings and pharmacies that order and dispense SUBLOCADE must be certified in this program and comply with the REMS requirements.

CONTRAINDICATIONS

Hypersensitivity to buprenorphine or any other ingredients in SUBLOCADE.

WARNINGS AND PRECAUTIONS

Addiction, Abuse, and Misuse: SUBLOCADE contains buprenorphine, a Schedule III controlled substance that can be abused in a manner similar to other opioids. Monitor patients for conditions indicative of diversion or progression of opioid dependence and addictive behaviors.

Respiratory Depression: Life threatening respiratory depression and death have occurred in association with buprenorphine. Warn patients of the potential danger of self-administration of benzodiazepines or other CNS depressants while under treatment with SUBLOCADE.

Risk of Serious Injection Site Reactions: Likelihood of may increase with inadvertent intramuscular or intradermal administration. Evaluate and treat as appropriate. The most common injection site reactions are pain, erythema and pruritus with some involving abscess, ulceration and necrosis.

Neonatal Opioid Withdrawal Syndrome: Neonatal opioid withdrawal syndrome (NOWS) is an expected and treatable outcome of prolonged use of opioids during pregnancy.

Adrenal Insufficiency: If diagnosed, treat with physiologic replacement of corticosteroids, and wean patient off the opioid.

Risk of Opioid Withdrawal With Abrupt Discontinuation: If treatment with SUBLOCADE is discontinued, monitor patients for several months for withdrawal and treat appropriately.

Risk of Hepatitis, Hepatic Events: Monitor liver function tests prior to and during treatment.

Risk of Withdrawal in Patients Dependent on Full Agonist Opioids: Verify that patients have tolerated transmucosal buprenorphine before injecting SUBLOCADE.

Treatment of Emergent Acute Pain: Treat pain with a non-opioid analgesic whenever possible. If opioid therapy is required, monitor patients closely because higher doses may be required for analgesic effect.

ADVERSE REACTIONS

Adverse reactions commonly associated with SUBLOCADE (in ≥5% of subjects) were constipation, headache, nausea, injection site pruritus, vomiting, increased hepatic enzymes, fatigue, and injection site pain.

For more information about SUBLOCADE, the full Prescribing Information including BOXED WARNING, and Medication Guide, visit www.sublocade.com.